

Syllabus

## **ESD.944 Engineering Systems Scholarship Seminar**

Fall Semester 2009  
Engineering Systems Division  
Massachusetts Institute of Technology

v3

### **Summary**

#### **ESD.944 Engineering Systems Scholarship Seminar**

H-Level, Fall Semester  
Prereq: permission of instructor  
Units: 1-1-4

---

Panel discussions, presentations, workshops, and peer-review exposes doctoral students to the skills and strategies for publishing in scholarly journals, writing grant proposals, applying for and succeeding in academic jobs, and shaping doctoral and post-doctoral research to further career goals. Special emphasis is placed on the landscape of systems journals and the interdisciplinary acuity necessary for publishing in the broad range of journals of interest to engineering systems researchers. Students prepare a paper for submission to a journal.

Instructors: *Olivier de Weck and staff*  
Collaborators: *Katherine Dykes* (and ESS Engineering Systems Student Society),  
Elizabeth Milnes

---

### **Motivation:**

The old adage “publish or perish” is alive and well in academic professional life. Despite new media such as blogs and open access journals it remains of critical importance to write up and publish ones research findings in high-quality peer-reviewed journals. The list of publications is the most important constituent of an aspiring researcher’s CV in academia, as well as industry and government research laboratories.

To most of us writing and publishing does not come naturally. It is a skill that has to be acquired and continuously exercised and nurtured. The challenge is perhaps even more pronounced in an emerging field like Engineering Systems where the academic landscape and concomitant norms and expectations are still evolving. Unfortunately, there are only few opportunities to acquire such skills in a structured way.

We will offer a weekly scholarship seminar on an experimental basis in the fall of 2009 to provide assistance and stimulus to doctoral students with respect to publishing. The seminar will also go beyond publishing and discuss research strategy, grant writing and career planning.

**Objectives:**

In a recent survey of Engineering Systems doctoral student alumni 21 doctoral students out of 51 responded, and 90% reported conference participation. Of the responds, however, only 52% reported publications in peer-reviewed journals as a result of their work at MIT. We would like for all ESD doctoral students to publish their research in high-quality peer reviewed journals.

In a broader sense the objectives of offering this seminar are:

- Prepare graduate students for careers in academia
- Increase their competitiveness for academic positions
- Learn to make the most of an interdisciplinary background
- Understand how to do good research and scholarship
- Learn about the Engineering Systems academic community and how to connect with the broader community

**Specific Learning Objectives:**

- To understand the landscape of Engineering Systems journals, conferences and programs
- Be able to transform active research into professional presentations and journal articles
- To improve skills in critiquing and writing peer-reviewed journal articles and having them published
- Be able to identify suitable academic positions and know how to successfully pursue them
- To understand the challenges and rewards of life as a post-doctoral associate and assistant professor

**Format:**

- Series of lectures and panel sessions on topics of interest
- Parallel paper writing project and complementary mini-assignments

**Units:** 1-1-4 (6 units)

1 hour lecture or panel session each week

1 hour of “lab”, i.e. recitation  
(in a contiguous 2-hour block if possible)

4 hours of individual work/preparation

## **Schedule**

After surveying interested students we have settled on the following schedule

Friday 11-12 – Lecture

Friday 12-1 – Recitation

Room E40-298 (to be confirmed)

## **Lecture and Discussion Topics:**

1. Landscape of Systems Journals, Conferences and Academic Programs<sup>1</sup>  
(Panel)
2. Perspective of an Editor-in-Chief: What makes a good scholarly paper?  
(David Simchi-Levi / Richard Larson)
3. Writing a journal publication (2-3 sessions) (Natasha Schull / ??)
  - a. Mapping arguments
  - b. Writing with theory / presentation of analysis
  - c. Writing about theory
  - d. Incorporating the Literature
  - e. References & Footnotes
  - f. Choosing a journal / Writing for an Audience
4. Paper review and revision process (Olivier De Weck)
5. Visibility / Research Impact (Christopher Magee / Yossi Sheffi)
  - a. Promotion / Web of Citations and H-Index
  - b. Turning academic research into a book
6. Grant Proposal writing / Proposal evaluation and Selection (NSF Representative)
  - a. Integrating industry partners into academic research
7. Post-Docs: successfully obtaining one and how to get the most out of them  
(Panel)
8. Applying to faculty positions / Faculty search committees (Erica Fuchs / Olivier De Weck)
  - a. Different types of programs
  - b. Life as an assistant professor
9. Coupling research and career strategy development (Nancy Leveson)
  - a. Choosing classes, domains and methodologies
  - b. Publishing and networking within domain and methodology spheres

---

<sup>1</sup> Invite representatives from each cluster. Pre-reading Bounova paper.

## 10. Long term challenges in Systems research and career growth (Discussion)

### Assignments:

- Smaller assignments:
  - o Critique of professional journal papers
- Paper Project: write a journal paper by following a step-by-step process
  - o Individual assignments
  - o Discussion and revisions
  - o Peer review and feedback on each others drafts

### Detailed Schedule:

| Date   | Topic                            | Participants*        | Notes |
|--------|----------------------------------|----------------------|-------|
| 11 Sep | Landscape of systems journals    | de Weck              |       |
| 18 Sep | Journal editor's perspective     | Simchi-Levi, Leveson |       |
| 25 Sep | What makes a classic paper?      | Larson               |       |
| 2 Oct  | Journal paper writing            | Frey, Schull?        |       |
| 9 Oct  | Journal paper submission         | Whitney, Schull?     |       |
| 16 Oct | Journal paper revising           | de Weck              |       |
| 23 Oct | Measuring impact: citations      | Magee                |       |
| 30 Oct | Turning research into a book     | Sheffi, Roos         |       |
| 6 Nov  | Grant proposal writing           | Webster              |       |
| 13 Nov | Life as a postdoctoral associate | Yang et al.          |       |
| 20 Nov | Applying for faculty positions   | Fuchs                |       |
| 4 Dec  | Life as an assistant professor   | ESD asst profs       |       |
| 11 Dec | Career planning and growth       | Leveson              |       |

\* to be confirmed

### References:

Bounova, G., "Survey of Engineering Systems journals and faculty", 2006